

**Document 6.4**

**BUSINESS CONTINUITY PLAN**

**Adopted 27 March 2017**  
**Review by March 2019**

**BUSINESS CONTINUITY PLAN****1. INTRODUCTION**

- 1.1 This Plan details the procedures that will be followed in the event of significant interruption to the business of the Council. The plan covers all sites at which Hertford Town Council provide services to the public. This is an operational document which will be monitored and updated.

**2. AIM OF THE PLAN**

- 2.1 The aim of this Business Continuity Plan (BCP) is to ensure that the Town Council is able to continue business with as little disruption as possible, no matter what the location, and to ensure that any critical business functions are re-established as soon as possible.

**3. PLAN ACTIVATION SEQUENCE**

- 3.1 For larger councils such as Districts, Counties, Unitary Councils, the Fire Service and Police the following activation sequence is used. In the event of any major disaster or terrorist act the Town Council would follow the instructions of Hertfordshire County Council's 'Hertfordshire Resilience' team who have statutory responsibility for implementation of emergency procedures under the Civil Contingencies Act. It is therefore important that all staff understand the activation sequence.

- "Standby" phase – Standby will be used as an early warning of a situation which might at some later stage escalate and thus require implementation of this plan. A standby phase allows key officers time to think, brief staff, start a business interruption log and prepare for the deployment of resources should an implementation message be received. Resources are not normally deployed at this stage. It is possible that 'Stand Down' may follow this type of alert.
- "Implementation" phase – Implementation will be used to request the immediate utilisation of the Council's officers and resources in the activation of the plan.
- "Stand Down" phase - Stand Down will be used to signify the phased withdrawal of any services provided due to the activation of the plan.

Hertford Town Council's only critical business function is the cemetery service.

- 3.2 The Town Council will endeavour to support and provide assistance to other organisations in the event of a major disaster in accordance with the Major Incident Plan.

**4. HERTFORD TOWN COUNCIL PLAN ACTIVATION**

- 4.1 The Town Council does not require such a detailed activation sequence. In the event of a business interruption, an immediate notification will be given to the most appropriate manager who will then inform the Town Clerk. If there is an interruption to the IT system the Finance Manager should be notified to contact the IT support service.
- 4.2 In response to any major interruption to business the Town Clerk will notify the all staff, the Mayor, the Leader of the Council and any emergency services.
- 4.3 It is generally accepted that most business interruptions will be able to be dealt with in a relatively short space of time without the need to contact any other organisation or persons.
- 4.4 The Town Clerk and senior managers will be provided with feedback regarding any significant business interruption, which will allow an assessment of the effectiveness of this plan and inform any future planning.

**5. NOTIFICATION OF BUSINESS INTERRUPTION**

- 5.1 Notification of a business interruption will be most likely to come from Town Council personnel who occupy the sites identified within the plan or Hertfordshire County Council in the case of a major emergency. In any situation it is essential that the Town Clerk is contacted as soon as possible.
- 5.2 The Town Clerk, Civic Administration Manager, Finance Manager and Marketing and Events Manager have the authority to activate the plan and will act as the co-ordinator to assist the quickest return to normal business.
- 5.3 The Town Clerk will assume the role of the Business Continuity Manager. The primary role of the Business Continuity Manager is to formulate the Town Council's overall strategic response to the business interruption. The Town Clerk will inform any other relevant bodies such as the Emergency Services, the Mayor and the Leader of the Council
- 5.4 In the absence of the Town Clerk, the Civic Administration Manager will assume responsibility and act on behalf of the Town Clerk.
- 5.5. Where an incident involves the disruption of IT services the Finance Manager must be informed immediately.

**6. BUSINESS FUNCTION IMPORTANCE**

- 6.1 Business Critical Functions are defined as follows:
- Class One Function - an essential function needing to be restored within 0-24 hours.

- Class Two Function - is an important function needing to be restored within 3 days.
- Class Three Function - is a function which can be restored progressively after 14 days.
- Time Sensitive Functions - are identified as being functions which become more important to re-instate depending upon the time of the week, month or year etc.

## **7. DEFINITIONS**

7.1 A 'Business Interruption' is any unwanted incident which threatens personnel, buildings or the operational procedures of the organisation and requires special measures to be taken in order to restore daily activities. For the purpose of the plan the following scales of business interruption have been determined:

- Minor Business Interruption - is defined as a business interruption which affects part of a service area.
- Significant Business Interruption - is defined as a business interruption which affects a number of service areas but not in their entirety which may be located over a number of sites, or one specific site.
- Major Business Interruption - is defined as a business interruption which affects a number of service areas in their entirety or more than one specific site.

## **8. BUSINESS SUMMARY**

8.1 Hertford Town Council has one 'class one function' (burials) and 'time sensitive functions' such as the payment of wages and accounts. All other services are likely to be 'class three functions'.

8.2 Generally speaking any business interruptions are likely to be minor. In the event of a major business interruption the Town Council would follow the instructions of Hertfordshire County Council.

### **8.3 Council Offices**

8.3.1 Hertford Town Council offices (The Castle) are the central point for the service provision of IT, financial, administrative support and the main meeting facilities.

8.3.2 In the event of the loss of the building the services would be transferred to the Town and Tourist Information Centre, and officers would be able to access files and emails from home if necessary in the short term and demountable buildings would be hired if necessary. The IT equipment is backed up off site and the TTIC has phone lines and is able to sustain basic Town Council office functions for a short period, while additional equipment is installed as required. The main business re-instatement, as a time sensitive business requirement, would be the financial systems and IT, followed by office and meeting accommodations. The

Mill Bridge Rooms are available for meeting accommodation.

#### 8.4 Cemetery/Mess Room

The cemetery mess room facilities are key to the provision of cemetery services for the residents of Hertford. In the event of short term loss, the administrative and operational functions would be returned to the Castle. The main area and class one function would be to ensure the continuation of burials. All other services could be resumed as and when ready.

#### 8.5 Town and Tourist Information Centre

The T&TIC is a key but not critical service provided by the Town Council. In the event of the loss of the leased office space, the centre would temporarily relocate to the Castle.

### 9. **INSURANCE**

9.1 As soon as practical the Finance Manager will be appraised of the circumstances and all losses and contact the Council's insurers, Zurich Municipal (tel. 0870 2418050 and fax 0845 6000083). Where possible, loss mitigation and salvage should be identified and reported accordingly.

### 10. **RISK AND ACTION PLAN**

10.1 The following is a risk based action plan of potential business disruption causes.

Incident	Who is affected	Recovery Actions (lead officers in brackets)
<p>Significant damage to/loss of Council Offices</p> <p>Inc - fire, theft, malicious damage or incident at any nearby large industrial facility</p>	<p>Staff, Members, customers</p>	<p>Salvage as much IT and office equipment as possible and set up alternative base in The Town and Tourist Information Centre</p> <p>Recover computer data back-up tapes from off site facility (RFO)</p> <p>Notify staff (TC)</p> <p>Contact Clear IT to arrange emergency IT support (RFO)</p> <p>Source replacement IT and office equipment (RFO/TC)</p> <p>Contact BT to install additional telephones if required (RFO)</p> <p>Notify local media of re-location and display appropriate signage (MEM)</p>

		<p>Place information on website (MEM)</p> <p>Pursue insurance claim/repair (RFO)</p> <p>If required, source demountable/temporary office accommodation (TC)</p>
<p>Significant damage to/loss of Cemetery Mess Room</p> <p>Inc - fire, theft, malicious damage or incident at any nearby large industrial facility</p>	<p>Staff, customers</p>	<p>Salvage as much equipment as possible and transfer to other Council-owned locations (GS)</p> <p>Notify staff (GS)</p> <p>Transfer operations to the Castle (GS)</p> <p>Source replacement or hire of new equipment – prioritised by need. (GS/RFO/TC)</p> <p>Pursue insurance claim/repair (RFO)</p> <p>Contact EHC regarding any emergency outstanding work (GS)</p> <p>Place information on website and in local press if needed (MEM)</p>

<p>Significant damage to/loss of T&amp;TIC office</p> <p>Inc - fire, theft, malicious damage or incident at any nearby large industrial facility</p>	<p>Staff, users of services/facilities, public</p>	<p>Salvage as much equipment as possible and transfer to The Castle</p> <p>Pursue insurance claim/repair (RFO)</p> <p>Reinstate IT equipment and networks as soon as possible, or source replacement IT and office equipment (RFO)</p> <p>Notify staff (TC)</p> <p>Notify local media (MEM)</p> <p>Place information on website (MEM)</p>
<p>Loss of gas/electric supply</p>	<p>Staff, customers</p>	<p>Council Offices/T&amp;TIC/Cemetery Mess Room – hire temporary heaters (FO)</p>
<p>Loss of water supply</p>	<p>Staff, customers</p>	<p>Depending on severity:-</p> <p>Council Offices/Cemetery Mess Room/T&amp;TIC - Purchase bottled water for drinks and washing; hire temporary toilets (FO)</p>
<p>Pandemic/epidemic affecting service delivery</p>	<p>Staff, Members, customers</p>	<p>Follow instructions from Hertfordshire Resilience (TC)</p>
<p>Industrial action affecting service delivery</p>	<p>Staff, customers</p>	<p>Inform staff (TC)</p> <p>If required use outside contractors (TC)</p> <p>Inform the media and place information on the website (TC)</p>

Loss of IT services	Staff, customers	Council Offices; Contact Manager who will contact Clear IT (RFO)  If infrastructure is damaged ie fibre optic cut though - implement paper systems where necessary (TC)
Loss of Town Clerk	Staff	Investigate interim cover to assume duties (Leader of Council/Chairman FPA)  Leader and Mayor to be informed and an action plan drawn up
Loss of RFO	Staff	Investigate interim cover to assume duties (Town Clerk/Leader of Council/Chairman FPA)
Significant loss of staff due to sickness	Staff, customers	Investigate interim cover to assume duties (Town Clerk)

TC = Town Clerk

RFO = Responsible Financial Officer

MEM = Marketing and Events Manager

GS = Grounds Supervisor

FM = Facilities Officer